

## **EXECUTIVE COMMITTEE**

A meeting of the ISAF Executive Committee took place at 0930-1800 hours on Thursday 1 November, 1430-1800 hours on Friday 2 November, 0930-1330 hours on Saturday 3 November, 1330-1600 hours on Wednesday 7 November and 0930-1330 hours on Sunday 11 November in the Bridge Room, Hotel Palacio Estoril, Estoril, Portugal.



I S A F

***Please refer to the ISAF website - [www.sailing.org/meetings](http://www.sailing.org/meetings) - for details of the submissions in these minutes.***

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### **Present:**

Göran Petersson – President  
HM King Constantine – President of Honour  
George Andreadis – Vice President  
Fiona Barron – Vice-President  
David Kellett – Vice-President  
Teresa Lara – Vice-President  
Nucci Novi Ceppellini – Vice-President (*apologies received for 7 and 11 November*)  
Teo Ping Low – Vice-President  
Arve Sundheim – Secretary General

### **Also Present:**

Simon Forbes - Head of Technical and Offshore  
Claire Frost - Head of Marketing and Media  
Helen Hopkins - Office Manager  
Jerome Pels - Deputy Secretary General  
Luissa Smith - Head of Training and Development

## **1. OPENING OF THE MEETING**

The President welcomed everyone to the meeting.

Apologies were received from His Majesty King Harald of Norway and Vice-President Nucci Novi Ceppellini (*for 7 and 11 November only*).

## **2. MINUTES OF THE PREVIOUS MEETING**

The minutes of the Executive Committee meeting of 7, 8, 9 and 10 September were noted. There were no matters arising not otherwise covered on the Agenda for this meeting.

## **3. FINANCE**

### **(a) Management Accounts**

The Executive Committee noted the Management Accounts for the 3rd Quarter 2007, 1 January 2007 to 30 September 2007.

The Secretary General advised that the costs of the 2007 Annual Conference were not included.

## **EXECUTIVE COMMITTEE – NOVEMBER 2007 (CONT)**

(b) **2008 Budget**

The Executive Committee noted the proposed 2008 Budget as presented at the meeting in September 2007, which would be presented to Council for approval.

(c) **2006-2012 Budget**

The Secretary General presented the 2006-2012 budget which reflected the Olympic income received over the period. He advised that based on the current US\$ exchange rate, the Olympic income received for the 2008 Olympic Games would be £3.9 million (pounds sterling), which is effectively a reduction due to the current US\$ : £ exchange rate. It was therefore likely that unless ISAF can generate new revenue streams for the period 2008-2012, the 2008 Olympic income will need to be allocated over a four year period, rather than the current objective of allocating 20% to the ISAF long term reserves.

Whilst recognizing the current and immediate future financial status, the President reflected that ISAF must consider the choices between maintaining or increasing ISAF's long term reserves, compared to increasing ISAF's investment in the sport and the potential to be more opportunistic.

The Secretary General advised that in 2004, Council approved in principle the objective to increase the ISAF long term reserves to a 2 year operating budget.

(d) **ISAF Debtors**

The Executive Committee noted the company debtors.

(e) **Quarterly Report on the Isle of Man Trust**

The Treasurer gave a report on the Isle of Man Trust and outlined the presentation to be made to the ISAF Council which would highlight the assets held and the investment profile of the assets. The sector weighting of investments will be detailed in order to show how the investment mandate previously agreed by Council in 2003 is in operation.

(f) **IOM Trust**

The Treasurer presented the recommendation on the appointment of the new management, Chapter House Trustees Limited, to manage the ISAF IOM Trust.

**Decision**

**The Executive Committee approved the appointment of Chapter House Trustees Limited as the management company for the ISAF IOM Trust effective 1 January 2008.**

(g) **ISAF Class Fees**

**Decision**

**Reflecting existing Council policy to increase ISAF Class building (plaque) fees every year by 2.5%, the Executive Committee approved the fees to apply from 1 January 2008 (see Appendix 1).**

(h) **ISAF MNA Fees**

**Decision**

**Reflecting existing Council policy to increase ISAF MNA fees every two years by 5%, the Executive Committee approved the ISAF MNA fees to apply from 1 January 2008.**

## **4. PRESIDENT'S REPORT**

The President outlined the content of his report to the ISAF Council.

**5. SUBMISSIONS**

The Executive Committee considered the following Submissions and made the following recommendations to Council:

- (a) 001-07 ISAF Regulations - Standard Currency - New Regulation 4.3  
Recommendation to Council  
*Approve*
- (b) 002-07 ISAF Regulations - Racing Rules Committee Membership - Regulation 6.1.1(a)(iv)  
Recommendation to Council  
*Reject*
- (c) 003-07 ISAF Regulations - Nationality Criteria - Regulations 17.5.4 and 17.5.5  
Recommendation to Council  
*Reject*  
*This proposal is not in line with the Olympic Charter. ISAF complies with the Charter and cannot change the nationality criteria for the Olympics.*
- (d) 005-07 ISAF Regulations - Payment to Umpires - Regulation 18.16.1  
Recommendation to Council  
*Approve*
- (e) 006-07 ISAF Regulations - Major Events, Events of Classes and ISAF Events - Advertising - Regulation 18.16.5  
Recommendation to Council  
*Approve*
- (f) 007-07 ISAF Regulations - Eligibility Waiver - Regulations 19.2 and 31.1.3  
Recommendation to Council  
*Approve*
- (g) 008-07 ISAF Regulations - Approval of Special Events Dates  
Recommendation to Council  
*Approve with the following amendment*  
*Remove Maxi One Design from 20.6.1(b) in future copies of the Regulations.*
- (h) 009-07 Anti-Doping Code - Athlete Whereabouts Requirement - Regulation 21.5.4(a)  
Recommendation to Council  
*Approve*
- (i) 010-07 International Measurers Sub-Committee - Terms of Reference - Amalgamation of Regulations 15.7.6 and 35.1  
Recommendation to Council  
*Approve with the following amendment*  
*Regulation 15.7.6(c) with the help of the Chief Measurer Secretary General, disseminate information to and communicate with International Measurers and Member National Authorities;*
- (j) 011-07 International Judges Sub-Committees - Terms of Reference  
Recommendation to Council  
*Defer*  
*Defer to the Executive Committee working party considering terms of reference.*

## **EXECUTIVE COMMITTEE – NOVEMBER 2007 (CONT)**

- (k) 012-07 International Umpires Sub-Committee - Terms of Reference - Amalgamation of Regulations 15.10.6 and 34.1  
Recommendation to Council  
*Defer*  
*Defer to the Executive Committee working party considering terms of reference.*
- (l) 013-07 Race Management Sub-Committee - Terms of Reference  
Recommendation to Council  
*Defer*  
*Defer to the Executive Committee working party considering terms of reference.*
- (m) 014-07 Match Racing Committee - Terms of Reference - Regulation 15.12  
Recommendation to Council  
*Approve*
- (n) 015-07 Oceanic Sub-Committee - Disbanding the Committee - Regulation 15.16  
Recommendation to Council  
*Approve*
- (o) 016-07 Oceanic Sub-Committee - Constituting the Committee - Regulation 15.16  
Recommendation to Council  
*Reject*
- (p) 017-07 Oceanic Sub-Committee - Terms of Reference - Regulation 15.16.6  
Recommendation to Council  
*Reject*
- (q) 018-07 Race Officials Committee - Constituting the Committee and Terms of Reference - Regulation 15.19  
Recommendation to Council  
*Approve*
- (r) 019-07 Race Management Sub-Committee - Terms of Reference - Regulation 15.20.6  
Recommendation to Council  
*Reject*
- (s) 020-07 Racing Rules Committee - Constituting the Committee and Terms of Reference - Regulation 15.21  
Recommendation to Council  
*Defer*  
*Defer to the Executive Committee working party considering terms of reference.*
- (t) 021-07 ISAF Sailor Classification Code - Preamble - Regulation 22  
Recommendation to Council  
*Approve*
- (u) 022-07 ISAF Sailor Classification Code - Definitions - Regulation 22  
Recommendation to Council  
*Approve*
- (v) 023-07 ISAF Sailor Classification Code - Competitor Classifications - Regulation 22  
Recommendation to Council  
*Approve*

## **EXECUTIVE COMMITTEE – NOVEMBER 2007 (CONT)**

- (w) 024-07 ISAF Sailor Classification Code - Classification Procedures - Regulation 22  
*Recommendation to Council*  
*Approve*
- (x) 025-07 ISAF Sailor Classification Code - Event Procedures - Regulation 22.4.4  
*Recommendation to Council*  
*Approve*
- (y) 026-07 ISAF Sailor Classification Code - Protest Grounds and Procedures - Regulation 22.5.1  
*Recommendation to Council*  
*Approve*
- (z) 028-07 Gender Representation - Guidelines for the Executive Committee - Regulation 6.2.2  
*Recommendation to Council*  
*Approve*
- (aa) 029-07 Gender Representation - Code of Practice - New Regulation 8.1.2  
*Recommendation to Council*  
*Approve*
- (bb) 030-07 Gender Representation - Code of Practice -  
*Recommendation to Council*  
*Approve*
- (cc) 031-07 Gender Representation - Women on Council - Regulation 8.2(d)  
*Recommendation to Council*  
*Approve*
- (dd) 032-07 Women's Forum - Terms of Reference - Regulation 49.6  
*Recommendation to Council*  
*Approve*
- (ee) 033-07 Women's Forum - Additional Members - Regulation 49.2  
*Recommendation to Council*  
*Defer*  
*Defer to the Executive Committee working party considering terms of reference. The intention is that the six women will be drawn from Subscription Categories 1, 2 and 3*
- (ff) 034-07 Women's Sailing Committee - Disbanding the Committee - Regulation 15.28 and 49.6(d)  
*Recommendation to Council*  
*Approve*
- (gg) 035-07 Women's Representation - Women on Council - Article 39  
*Recommendation to Council*  
*Reject*
- (hh) 036-07 ISAF World Cup of Sailing

Vice-President David Kellett noted that the Executive Committee is committed to ensuring the implementation of the ISAF World Cup of Sailing and Submission 026-07 had been made reluctantly in order to clear the table of certain concerns regarding the existing concept.

## **EXECUTIVE COMMITTEE – NOVEMBER 2007 (CONT)**

Vice-President Kellett advised that subsequent to discussions which have taken place during the Conference, the Executive Committee should withdraw Submission 036-07 in favour of a new proposal.

### **Recommendation to Council**

*The Executive Committee withdraws Submission 036-07.*

*The Executive Committee recommends Council approve the following revised concept for the ISAF Sailing World Cup:*

- *ISAF to continue to establish the ISAF Sailing World Cup for the Olympic Classes and the Paralympic Classes if requested by IFDS.*
- *The ISAF Sailing World Cup will be a series of events, selected with a geographical spread to commence in 2009 or later when sufficient suitable events are available.*
- *Events will be invited to participate in the World Cup series and selected if they meet the necessary ISAF event criteria, to be established by the Executive Committee.*
- *ISAF owns all rights to the title and the concept of the ISAF Sailing World Cup, but may licence some rights to the individual event organizers under certain conditions, to be established by the Executive Committee.*
- *The Executive Committee will appoint a World Cup Management Group.*
- *The Executive Committee will report to the ISAF Council in May 2008*

Subsequent to the approval of the above recommendation (with minor amendments) by Council, the Executive Committee (at their meeting on Sunday 11 November) considered the implementation of the recommendation.

Vice-President David Kellett advised that some nations had offered to provide seed funding to enable ISAF to contract resource to assist ISAF in developing the project.

### **Decision**

**The Deputy Secretary General will consider the future implementation and make a recommendation to the Executive Committee meeting in February 2008.**

(ii) **037-07 ISAF Events - ISAF Sailing World Cup Final**

### **Recommendation to Council**

*Defer*

*Defer to Mid-year meeting.*

(jj) **038-07 IOC Youth Olympics - Windsurfing Events**

### **Recommendation to Council**

*Reject*

(kk) **039-07 ISAF Advertising Code - Class Association Advertising - Regulation 20.4.5**

### **Recommendation to Council**

*Reject*

(ll) **040-07 ISAF Race Officials - Conduct - Regulation 39**

### **Recommendation to Council**

*Approve*

## **EXECUTIVE COMMITTEE – NOVEMBER 2007 (CONT)**

(mm) 041-07 ISAF Athletes' Commission - Terms of Reference

Recommendation to Council

*Defer*

*Defer to the Executive Committee working party considering terms of reference.*

(nn) 042-07 ISAF Constitution - Council Alternate - Article 53

Recommendation to Council

*Approve*

(oo) 055-07 ISAF Regulations - New Definition and Consequential Changes

Opinion to Council

*Approve*

(pp) 122-07 Equipment for the Olympic Sailing Competition and Regional Games

Opinion to Council

*Approve*

*This proposal supercedes deferred submission 079-06.*

(qq) 123-07 ISAF World Sailing Championships

Opinion to Council

*Approve*

(rr) 124-07 ISAF Regulations - Olympic Equipment Selection

Opinion to Council

*Approve*

(ss) 126-07 ISAF Sailing World Championships

Opinion to Council

*Approve*

(tt) 145-07 Constituting the Offshore Committee

Opinion to Council

*Reject*

(uu) 147-07 Special Regulations Sub-Committee

Opinion to Council

*Reject*

*The Executive Committee is mindful of the contractual obligations, which are a management process and will be reflected in the make up of the Special Regulations Sub-committee.*

(vv) 175-07 Racing Rules of Sailing

Opinion to Council

*Approve*

(ww) 180-07 Racing Rules of Sailing

Opinion to Council

*Approve*

(xx) 203-07 Racing Rules of Sailing

Opinion to Council

*Reject*

## **EXECUTIVE COMMITTEE – NOVEMBER 2007 (CONT)**

(yy) 212-07 Racing Rules of Sailing

Opinion to Council

Approve

(zz) 221-07 Racing Rules of Sailing

During the Executive Committee discussion on this item, it was suggested that ISAF should consider establishing a database of national prescriptions.

Opinion to Council

Approve

(aaa) 272-07 Appointment of Race Officials to Regional Games

Opinion to Council

Approve with the following amendment

*That the new wording proposed in 18.12.4 be amended to read "... after ~~in~~ consultation with ...."*

## **6. ISAF STRATEGIC PLAN**

(a) Progress

The Executive Committee noted the draft report on the implementation of the ISAF Strategic Plan.

(b) Committee Work Plans

The Executive Committee noted the development of four year work plans for the period November 2008-November 2012 by ISAF Committees. These will detail the cyclical work of each Committee alongside the objectives of the Committee to support the ISAF Strategic Plan. The work plans will enable each Committee to individually and collectively structure work in line with the ISAF Strategic Plan.

The Executive Committee will receive the Committee work plans during April 2008, for consideration at the 2008 ISAF Mid-Year Meeting.

The Executive Committee emphasized that the Committee Terms of Reference, Skill Sets and Four Year Work plans will be published as soon as possible after the 2008 ISAF Mid-Year Meeting in order to give comprehensive guidance to potential ISAF Committee Members.

The Executive Committee will give further consideration to the priorities for ISAF at their meeting in February 2008.

(c) Long Term Review

Vice-President Teo Ping Low was appointed to consider the longer term consideration of the ISAF Committee structure.

## **7. GOVERNANCE**

(a) Committee Terms of Reference and Skill Sets

The Executive Committee noted the feedback from Committees and Sub-committees on Terms of Reference and Skill Sets.

In respect of skill sets, further consideration will be given to consider the application of the skill sets requirements for Committee Members alongside the need to ensure that certain Committees also achieve a proportion of Committee Members who will provide a broader input.



Considering the ISAF Commissions, further evaluation will take place to ensure the Commission meetings are scheduled in a timeframe to enable appropriate consideration of issues, alongside reporting to and feedback from the ISAF Executive Committee.

**Decision**

**A working party chaired by Vice-President Teo Ping Low, with Vice-President Fiona Barron, the Chairman of the Constitution Committee and the ISAF Secretariat will review the Terms of Reference and Skill Sets for ISAF Committees and Commissions and make recommendations to the Executive Committee meeting in February 2008.**

In order to work more closely with the ISAF Committees, it was agreed that further face to face discussions should take place between the ISAF Executive Committee and the Committee Chairmen.

**Decision**

**A half-day meeting between the Executive Committee and Committee Chairmen will be arranged during 2008.**

(b) International Regulations Commission

**Decision**

**Recognizing the need to expand membership of the International Regulations Commission outside of Europe and specifically in South America, the Executive Committee appointed Abraham Rosenberg (BRA) as a member of the International Regulations Commission with immediate effect.**

(c) Offshore Racing Congress (ORC)

The Executive Committee considered the future need for ISAF to have formal representation through an ISAF Vice-President at meetings of the Offshore Racing Congress. The Executive Committee noted that the intention had been that ISAF representation would be a temporary situation, due to cease in 2008, with the Chair of the Offshore Committee in future acting as an ISAF representative to the ORC.

**Decision**

**The Executive Committee agreed that the ISAF Vice-President representation on the ORC would continue for 2008. The new ISAF Executive Committee will consider the situation going forwards.**

(d) Legal Advisory Group

The Secretary General advised the Executive Committee on the confirmed members of the Legal Advisory Group, who will act as a first stage in providing legal advice to the ISAF Secretary General:

Jack Caldwell (USA) – Chair  
Arturo Delgado (ESP)  
Carlos Diehl (ARG)  
Robert Lane (USA)  
Manfred Piso (AUT)  
David Tillett (AUS)  
John Tinker (CAN)  
Giuseppe Masini (ITA)  
Egil Wold (NOR)  
Thomas Olrog (SWE)

## **EXECUTIVE COMMITTEE – NOVEMBER 2007 (CONT)**

### **(e) Gender Representation**

The President briefed the Executive Committee on the letter dated 16 October 2007 sent from the ISAF President to MNAs and Council expressing ISAF's commitment and seeking their support to gender equity across ISAF Committees.

The President confirmed that ISAF will continue to communicate with MNAs actively through 2008 in order to encourage gender equality and meet the ISAF targets for MNA nominations to ISAF Committees.

### **(f) Insurance**

The Secretary General reported on the dialogue with the Danish Sailing Association regarding the high levels of insurance cover required by some events in Europe.

The Secretary General advised that he would raise the issue and seek feedback at the Secretary General's forum. However, it was felt that this was an issue which should be further considered by EUROSAF.

## **8. ISAF COMMISSIONS**

### **(a) Medical Commission**

The Chairman of the Medical Commission, Margriet Pannevis, gave a verbal report on the Medical Commission meeting of 1 November 2007, highlighting the following issues:

Dope Testing – the Medical Commission supports the expansion of ISAF managed dope testing outside of Olympic sailing;

ATUE/TUE – concern should be expressed that sometimes the Medical Commission feel they have insufficient information with which to approve exemptions, especially TUE's. The Medical Commission feel there is an increased use of corticosteroids and TUEs are often made after the drug has been administered. Recommend that TUEs for Type 1 diabetes should automatically be for 5 years, not limited to 1 year;

Disabled Sailors – working with IFDS classifiers to ensure they are briefed on the anti-doping requirements, to aid in educating and informing the sailors;

2008 Olympics – recommend that the Medical Commission compiles a brief do/don't information sheet for sailors regarding welfare and health issues. The Executive Committee advised that the responsible party in this regard is the IOC;

IOC Medical Code – support that ISAF should adopt the IOC Medical Code;

The Medical Commission will provide a full written report for consideration at the next Executive Committee meeting in February 2008.

### **(b) Athletes' Commission**

Athletes' Commission member Laura Baldwin presented a verbal report on the Athletes' Commission meeting of 20-21 October 2007, highlighting the following issues:

Liaison with ISAF Committees – the desire to work in partnership with key ISAF Committees was expressed and guidance sought on how such a relationship should work in practice;

Marketing – request that continuity of branding across Championship and event names be achieved in order to ensure there is increased clarity to the public, sponsors and broader market;

ISAF World Cup of Sailing – expressed their support and desire to secure an ISAF World Cup of Sailing to raise the profile of Olympic sailing, ensure continuity for events and enable improved marketing of the sport. The need to ensure appropriate scheduling of events was emphasized. Various recommendations were presented on the format of the ISAF World

Cup of Sailing and how other events, such as Class Worlds would link with the World Cup concept;

ISAF World Sailing Rankings – the need to review the world rankings was emphasized with the priority to ensure the rankings reward performance. Support was noted for the introduction of regional/continental rankings;

Olympics – matters raised included the timeframe prior to the Olympics for finalizing equipment specifications, variations in equipment prices for one-design boats around the world, the evaluation and testing of new equipment for future Olympics and a wish to select some events and equipment for two Olympic cycles in order to provide increased continuity, especially for developing sailing nations;

Race Management – expressed the wish of the sailors to ensure quality of racing, with recommendations on minimum wind speeds, wind shift tolerances for course changes, race target times, gate distances and the holding of a final race for those athletes not in the Final Medal Race;

The Athletes' Commission expressed their preference to continue to hold their meeting in advance of the ISAF Annual Conference, preferably in September each year.

The Athletes' Commission will provide a full written report for consideration at the next Executive Committee meeting in February 2008.

(c) International Regulations

The Chairman of the International Regulations Commission, Alan Green, gave a comprehensive report on the work of the International Regulations Commission and their meeting of 1 November 2007. Issues included in the report covered wind farms, relationship with oceanic event organizers, environmental issues, equipment standards, ISO standard for quick release harnesses, small craft matters and recognition of single-handed offshore sailors.

The International Regulations Commission recommended to the Executive Committee that ISAF co-sponsor a paper to consider the role individual single-handed sailors can play in notifying agencies of their intended passage to assist in safety and rescue planning.

**Decision**

**The Executive Committee approved that ISAF co-sponsor a paper which will be progressed in the coming weeks.**

The International Regulations Commission will provide a full written report for consideration at the next Executive Committee meeting in February 2008.

(d) Coaches Commission

The Chairman of the Coaches Commission, George Fundak, gave a verbal report on the Coaches Commission meeting of 1 November 2007. The activities and ongoing work of the Coaches Commission include:

Coaches Code of Conduct – the policy is in place, with the first draft to be presented to the Executive Committee at the 2008 ISAF Mid-Year Meeting;

Educational Materials – considering the development of a learn-to-race programme;

Coaches Registration – developing the concept of coach registration/accreditation for events and a proposal will be presented to the Executive Committee in February 2008;

2007 ISAF Sailing World Championships – whilst supporting the event, the Commission would like the racing schedule to be relaxed and offer increased flexibility.

2007 Test Event – expressed concerns over the medal ceremony, as the timing impacted the number of sailors, family and friends who could participate;

## **EXECUTIVE COMMITTEE – NOVEMBER 2007 (CONT)**

Coach Boat Regulations – general support for current regulations. Felt that for medal race each team in the final should only be allowed one coach boat with one coach on board in the race area;

Race Management Policies – general support for existing policies and OCS procedures. Would like to provide direct input to working party considering further development of the medal race concept;

Interpretation of RRS42 – support development of standards and continuing ISAF education programme for umpires and sailors. Concern over low quality at national level;

Coaches Forum – working on introduction of Coaches Forum on the ISAF website.

In discussion, it was suggested that ISAF should seek feedback from MNAs on which countries have legislation for coaching. Issues over insurance for coaches were also discussed.

The Coaches Commission will provide a full written report for consideration at the next Executive Committee meeting in February 2008.

### **(e) Sailor Classification Commission**

The Executive Committee noted the minutes of the Sailor Classification Commission meeting of 13-14 October.

It was noted that there have been two RRS69 cases in 2007, and that there is a continuing number of false applications. The desire of the Classification Commission to work more closely with classes and event organizers to minimise such instances was noted.

The Sailor Classification Commission report will be further considered at the next Executive Committee meeting in February 2008.

### **Decision**

**The Executive Committee agreed that the Sailor Classification Commission could hold their annual meeting in early Spring 2008.**

## **9. ISAF MEMBERS**

### **(a) ISAF Full Members**

The Executive Committee considered the applications for ISAF Full Member Status from Kyrgyzstan and Oman.

#### **Executive Committee Recommendation**

*It is recommended that the Yacht Racing Federation of Kyrgyz Republic be approved as an ISAF Full Member allocated to:*

*MNA Group H – Euro-Asia*

*Subscription Category 1 - £52.50 (in line with ISAF policy the membership fee will be waived for the first year)*

#### **Executive Committee Recommendation**

*It is recommended that Oman be approved as an ISAF Full Member allocated to:*

*MNA Group I – Africa and Middle East*

*Subscription Category 1 - £52.50*

### **(b) ISAF Continental Members**

The Executive Committee noted the applications in progress from ISAF Continental Associations for ISAF Affiliate Member Status.

**10. EVENTS**

**(a) 2007 ISAF Sailing World Championships, 28 June-13 July 2007**

**(i) Technical Delegate Report**

The Deputy Secretary General presented a post event report in his capacity as Technical Delegate for the World Championships.

Overall the World Championships was applauded as an outstanding event, attracting 1,300 sailors from 76 nations.

Thanks were expressed to the Organizing Committee, Portugal Vela 2007 SA, and the Clube Naval de Cascais together with the Municipal Council of Cascais, the Portuguese Sailing Federation and the Cascais Marina who all supported the Championship.

The following issues were specifically noted. That ISAF will encourage the bidding venues of future ISAF Sailing World Championships to have full event management capacity already available within their local staff, to minimise the need to appoint external consultants across the various functional areas. The Technical Delegate will further review the protocol for discretionary penalties and the decision making relationship between the International Jury and the Measurement Committee on equipment matters. In future ISAF will develop branding and “look of the Championship” guidelines to ensure an appropriate commercial and visual promotion of the event. ISAF will also develop a standard website template for use by all ISAF events.

**(ii) Television Production and Distribution**

The Executive Committee noted the report prepared by the appointed television production and distribution company, CSI Sports, on the global distribution from the 2007 ISAF Sailing World Championships. The potential household reach of 564 million household, with 61 countries having access to the TV feed, and 100 countries able to access the footage via Broadband TV was noted as a significant step for promoting sailing.

Considering the revenue generation from rights fees, the Marketing and Media Manager advised that ISAF is not currently at the level to generate significant fees, and ISAF’s first priority must be to achieve a global distribution.

**Decision**

**The Executive Committee supported that:**

- 1. ISAF finalise the appointment of the television production and distribution partners and have the final agreement in place two years prior to the 2011 ISAF Sailing World Championships;**
- 2. The priority for broadcast distribution will be to secure global reach over generating rights fees.**

**(iii) Economic Impact Study**

The Executive Committee noted that the report on the economic impact of the 2007 ISAF Sailing World Championships is being provided by a third party and is still awaited. It is anticipated that the report will be available for Executive Committee meeting in February 2008.

## **EXECUTIVE COMMITTEE – NOVEMBER 2007 (CONT)**

### **(a) 2011 ISAF Sailing World Championships**

The Executive Committee received a report from Vice-President David Irish on the work of the Evaluation Group to evaluate the bids received to host the 2011 ISAF Sailing World Championships.

ISAF received an initial eight expressions of interest, with the following six bids then proceeding to make presentations to the ISAF Evaluation Panel at the ISAF Secretariat on 8-10 October 2007:

Busan, Korea  
Helsinki, Finland  
Kiel, Germany  
Perth, Australia  
Saint Petersburg, Russia  
Scheveningen, Holland

The Executive Committee noted that the priorities in evaluating the bids were, weather conditions; venue facilities; course areas; strong financial planning and a clear event management structure.

The Executive Committee noted the recommendation of the Evaluation Group to select Perth, Australia as the 2011 venue.

All the bids were of an exceptional quality and the Executive Committee expressed their thanks to all six bids.

#### **Decision**

**The Executive Committee approved Perth, Australia as the venue to host the 2011 ISAF Sailing World Championships, during December 2011.**

### **(b) 2007 ISAF Team Racing World Championship**

The Executive Committee noted the reports from the Technical Delegate and the Secretary General. The Executive Committee expressed their concern on the future viability of this Championship due to the lack of development of team racing globally and nation participation at the World Championships.

Thanks were expressed to the Real Federacion Espanola de Vela and the Real Club Nautico Gandia.

#### **Decision**

- 1. The ISAF Secretary General will further discuss the future of the ISAF Team Racing World Championship with the Chairman of the Events Committee.**
- 2. ISAF will monitor and evaluate the 2009 ISAF Team Racing World Championships, before making a decision on the holding of future World Championships.**

### **(c) 2007 Pan-American Games – Brazil**

The Executive Committee noted that the Federacao Brasileira de Vela e Motor has initiated an investigation into the incident which took place at the 2007 Pan-American Games. The Deputy Secretary General reported that the FBVM has expressed apologies to the gold medallists in the mulihull event, sentiments which have been communicated directly to the sailors by ISAF.

ISAF awaits further feedback from the FBVM on the outcome of the investigation.

**11. AMERICA'S CUP**

(b) Anti-Doping

The Secretary General updated the Executive Committee on the positive doping test during the 2007 America's Cup. The Executive Committee noted that in line with the established procedure the America's Cup Jury initially considered the case, which has now been passed to the MNA of the individual.

The Executive Committee noted that since 9 October 2007 the sailor concerned has voluntarily suspended himself from competition.

(c) Next America's Cup – ISAF and ACM Agreement

Vice-President David Kellett reported on discussions with America's Cup Management (ACM) regarding the agreement with ISAF for the next America's Cup.

**12. 2008 OLYMPIC SAILING COMPETITION**

(a) Technical Delegate Report

Vice-President David Kellett and the Deputy Secretary General gave a verbal report on the 2007 Test Event. The Executive Committee noted the comprehensive written report which has been submitted to BOCOG, which highlights that whilst overall progress is very positive, there remain areas for concern.

Discussion took place on the need to minimise transfer times and source direct air flights for ITO's to reduce the time spent travelling.

(b) Tornado Minimum Weight Limit

The Executive Committee noted that, as approved by Council, the Equipment Committee has appointed a working party, including representation from the Medical Commission, to research the situation regarding the minimum weight limit and report to the Chairman of the Equipment Committee as soon as possible.

The Executive Committee noted that at their meeting in September 2007, the Deputy Secretary General had recommended the introduction of a minimum weight limit for the multihull open event at the 2008 Olympic Sailing Competition, which the Executive Committee had approved. However, subsequently concerns were expressed on the late introduction of such a rule and the potential implications.

**Decision**

**The Executive Committee agreed to reverse their decision of September 2007, and therefore there will not be a minimum weight limit for the multihull open event at the 2008 Olympic Sailing Competition.**

**13. 2012 OLYMPIC SAILING COMPETITION**

(a) Selection of Events

(i) Statistical Data

The President advised that the IOC has removed the minimum participation/spread criteria for events on the Olympic programme. International Federations have responsibility for selecting events to a participation/spread criteria as may be established by each sport on the Olympic programme.

The Executive Committee noted the statistical data prepared by the ISAF Secretariat detailing nation participation levels in the existing Olympic events and the women's match racing event.

(ii) Voting Procedure

The Executive Committee reviewed the voting procedure established by the Events Committee for selecting the events for the 2012 Olympic Sailing Competition, which the Executive Committee had also recommended be used by Council.

The President advised that the voting protocol and procedure was being reviewed by the Chairman of the Constitution Committee prior to use by Council to decide the events for the 2012 Olympic Sailing Competition at their meetings on 8-10 November 2007.

(b) Olympic Classes Contract

The Executive Committee noted the revised Olympic Classes contract, which had been reviewed by the Chairman of the Constitution Committee. It was noted that the draft Olympic Classes Contract had been circulated to the current Olympic equipment for general comment.

(c) Selection of Equipment

The Executive Committee discussed the provision of guidelines on the equipment selection procedure and equipment definitions for the boats which may be considered to meet the event definitions as approved by Council.

The Executive Committee also considered the implications as result of the introduction of the women's match racing event, both in terms of competition format and provision of equipment. It was noted that there is no requirement for the 2012 Organizing Committee to supply the boats for the match racing event and that ISAF must be prepared to cover these costs.

**Decision**

- 1. The Chairman of the Events Committee, Bjorn Unger, is requested to consider the necessary procedures in respect of the selection of equipment for the Olympic events.**
- 2. The Executive Committee noted that a working party of the Chairman of the Events Committee - Bjorn Unger, Chairman of the Equipment Committee – Dick Batt and the Secretary General will make a recommendation to the Executive Committee meeting in February 2008 on issues of competition format and provision of equipment for the women's match racing event.**

**14. IOC YOUTH OLYMPIC GAMES**

The Deputy Secretary General gave a verbal report, noting that the IOC had confirmed the 15-16 year old age group for the sailing events. The objective of the IOC to make the Youth Olympics an event for youth across functional areas of the Games management was noted, which would especially give ISAF the opportunity to develop youth race officials.

The Executive Committee noted that the IOC will confirm the qualification framework in the coming months.

The President advised that arrangements were proceeding quickly and ISAF needed to be in a position to respond accordingly. Therefore, to date the Executive Committee has taken all necessary management decisions.

The Executive Committee noted the appointment of a working party consisting of representatives from the Events Committee, Youth and Development Committee and Equipment Committee who will work with the ISAF Secretariat and make recommendations to the Executive Committee on Equipment, Competition Format, Qualification System.



**15. RACE OFFICIALS - 2008 OLYMPIC SAILING COMPETITION**

**Decision**

1. In accordance with ISAF Regulation 16.3 and 16.3.1, the Executive Committee noted the International Jury appointed for the 2008 Olympic Sailing Competition (see Appendix 2).
2. In accordance with ISAF Regulations 18.12.12 and 18.12.13, the Executive Committee approved the Race Management Team and Measurement Team for the 2008 Olympic Sailing Competition (see Appendix 2).

**16. INTERNATIONAL ASSOCIATION FOR DISABLED SAILING (IFDS)**

**(a) IFDS Report**

The Executive Committee noted the report from IFDS outlining some of the key achievements during 2007.

Of specific interest was the level of participation at the 2007 IFDS Disabled Sailing World Championships, with 20 countries and 180 athletes competing, a 100% increase on 2006.

The Executive Committee noted that the IFDS will be making a comprehensive report to the Executive Committee meeting in February 2008, including proposals on a closer working relationship for ISAF and IFDS in the future.

**(b) IFDS Meetings**

The Executive Committee discussed the potential clashes with IFDS and other organizations holding their Annual General Meeting at the same venue and time as the ISAF Annual Conference, both in terms of participants and availability of meeting/hotel rooms. The need for the ISAF Annual Conference to have priority was emphasized.

**Decision**

**The Executive Committee agreed that in principle the IFDS and the ORC should not hold their meetings at the same venue and time as the ISAF Annual Conference. These organizations will be encouraged to hold their meetings either prior to or after the ISAF Annual Conference.**

**17. MARKETING**

**(a) ISAF Sponsorship Strategy**

The Executive Committee noted the report from the Marketing and Media Manager outlining work in progress to develop ISAF products and the respective sponsorship strategy. Whilst the aim is to keep sponsorship sourcing in-house, the need to seek external professional advice in respect of commercial exploitation and attractiveness of ISAF products, as well as legal advice to develop agreements was noted.

The Marketing and Media Manager advised that post the ISAF Annual Conference and the crucial role played in ISAF's Centenary year, the Marketing Department will now be focussing full time on sponsorship.

The Executive Committee noted the sponsorship income targets for the period 2008-2011 and that a further report will be presented to the Executive Committee meeting in February 2008.

**(b) ISAF Website**

The ISAF News Editor gave a presentation on the new ISAF Website, its improved functionality and outlined some of the future developments due to come online. The enormity of the project to re-launch and style the website was noted.

## **EXECUTIVE COMMITTEE – NOVEMBER 2007 (CONT)**

### **18. SECRETARIAT**

The Secretary General gave a brief update on the activities of the ISAF Secretariat. The employment of the Events Manager - Alastair Fox, Race Officials Secretary - Anna Dickens and Development Secretary – Sarah Wheeler-Osman were noted.

Reporting on the employment of the Technical Director, the Secretary General advised that the announcement of the appointment will be made shortly.

### **19. DEVELOPMENT**

#### **(a) ISAF Industry Forum**

The Executive Committee noted the objective of introducing an ISAF Industry Forum as discussed at their previous meeting.

The Executive Committee supported that in future ISAF work more closely with the International Sailing Summit and the potential to host an ISAF Industry Forum at the 2008 Paris Boat Show was noted.

The Head of Training and Development will progress the partnership and opportunities directly with the International Sailing Summit.

#### **(b) ISAF Youth Foundation**

Vice-Presidents Fiona Barron and Teo Ping Low gave a verbal update on the establishment of the Youth Foundation in partnership with the World Youth Sailing Trust.

#### **(c) ISAF MNA Guidelines**

The Head of Development and Training reported on the phasing in of the ISAF MNA Guidelines. The first phase of the Guidelines are scheduled for publication in the first quarter of 2008 and will cover ISAF – what it is and how it works; and the Structure of an MNA.

### **20. FUTURE ISAF EXECUTIVE COMMITTEE MEETINGS**

#### **(a) February 2008**

##### **Decision**

**The Executive Committee confirmed that the dates of the Executive Committee meeting in February 2008 will be 15, 16, 17 and 18 February 2008.**

#### **(b) September 2008**

##### **Decision**

**The Executive Committee confirmed that the dates of the Executive Committee meeting in September 2008 will be 4, 5 and 6 September 2008.**

### **21. ISAF OFFSHORE SPECIAL REGULATIONS**

The Executive Committee considered the situation regarding the revision of the ISAF Offshore Special Regulations and confirmed their preference to undertake the review In-House.

The revision of the ISAF Offshore Special Regulations will be undertaken by the Technical Manager commencing January 2008.

**22. ANY OTHER BUSINESS**

(a) Calendar

The Chairman of the Offshore Committee, Philip Tolhurst, gave a verbal presentation and presented outline proposals to improve the management of the international calendar specifically for offshore, oceanic and short-handed sailing events.

Discussion took place on allocating Calendar priority to the key events, and how to phase in and phase out priority as an event's popularity and presence may increase or decrease.

The possibility of licensing "oceanic" racers was also discussed, as part of a package of services and support to be provided by ISAF.

**Decision**

**The Executive Committee supported the introduction of improved calendar management and that the Chairman of the Offshore Committee will present further proposals to the Executive Committee on this and the potential licensing of "oceanic" racers at the 2008 ISAF Mid-Year Meeting.**

(b) Social Events during ISAF Annual Conference

The Executive Committee affirmed their existing policy that ISAF does not encourage classes or other organizations to host social events during the ISAF Annual Conference. Concern was expressed that as some classes/organizations have the financial capacity to host such events, this could give them a perceived advantage when certain decisions are made. The desire for all to be on an equal footing in this regard was emphasized.

**Decision**

**The Executive Committee affirmed that in principle ISAF will not allow classes, event organizers and others to host social events during the ISAF Conference, without ISAF's prior agreement.**

(c) ISAF Medals

**Decision**

**The Executive Committee awarded Hermann and Katrin Cornelius ISAF Silver Medals in recognition of their outstanding voluntary contribution to the sport of sailing and the development of the International Laser Class.**

The medals will be presented during the European meeting of the International Laser Class Association on 24-25 November 2007.

(d) Audit Committee / Race Officials Insurance

The Secretary General reported on the discussions at the Audit Committee regarding Race Officials insurance, which will be further considered by the Secretary General.

(e) Umpire Grouping

The Executive Committee noted the International Umpire Grouping system 2009, which detailed the Umpire groups and criteria, principles and process in respect of match racing events for 2009.

**Decision**

**The Executive Committee approved the Umpire Grouping System 2009.**

(f) Fair Play Working Party

Vice-President David Kellett reported on the appointment of the working party to consider issues effecting fair play. The Executive Committee noted the following members, with others to be co-opted as required:

Josje Hofland-Dominicus (NED) – Chair

Bill O'Hara (IRL)

**Decision**

**Vice-President David Kellett will be responsible for the Fair Play working party.**

(g) **Race Officials Payments**

The Executive Committee considered implementation of the Council decision (see Council minute 14(i)(ii) introducing the new policy that if ISAF appointed Race Officials are receiving payment at an event, then this should extend to all ISAF appointed Race Officials at that event.

The Executive Committee noted that in accordance with approval of Submission 005-07, there would be a 12 month lead time for the introduction of such fees. Payment of fees will be the responsibility of the Organizing Committee.

(h) **2007 South East Asian (SEA) Games**

The Executive Committee noted that the previously appointed ISAF Technical Delegate to the 2007 SEA Games, Abdur Rehman Arshad (PAK), was no longer able to attend.

**Decision**

**The Executive Committee appointed Ajay Balram (IND) as the ISAF Technical Delegate for the 2007 SEA Games.**

Vice-President Teo Ping low advised that he would also be attending the SEA Games.

There being no further business the meeting closed.

## **EXECUTIVE COMMITTEE – NOVEMBER 2007 (CONT)**

### **Appendix 1 – ISAF Class building (plaque) fees applying from 1 January 2008**

<b>Class</b>	<b>Fee from 1 January 2007</b>	<b>Fee from 1 January 2008</b>
50ft Monohull Class	£474.88	£486.75 + class share
ORMA	£1,629	£1,669.73
B14 International Class	£24.26	£24.87
Byte Class	£9.88	£10.13
Farr 40 Class	£325.27	£333.40
Formula 18 Class	£31.20	£31.98
International 11 Metre Class	£106.64	£109.31
International 12 Metre Class	£2,248.55	£2,304.76
International 14 Foot Dinghy Class	£38.77	£39.74
International 2.4 Metre Class	£20.49 + class share	£21.00 + class share
International 29er Class	£20.49	£21.00
International 420 Class	£15.55	£15.94
International 470 Class	£30.26 + class share + designer share	£31.02 + class share + designer share
International 49er Class	£52.74 + class share	£54.06 + class share
International 5.5 Class	£216.43	£221.84
International 505 Class	£29.84 + class share + designer share	£37.82 + class share + designer share
International 6 Metre Class	£361.84	£370.89
International 60ft Monohull Class	£1,039.17	£1,065.15
International 8 Metre Class	\$861.41 + class share	\$882.94 + class share
International A-Catamaran Class	£26.90	£27.57
International Access 2.3 Class	£6.72	£6.89
Access 303 Class	£6.72	£6.89
International Cadet Class	£8.83	£9.05
International Contender Class	£22.07 + class share + designer share	£22.62 + class share + designer share
International Dart 18 Class	£15.44	£15.83
International Dragon Class	£107.06 + class share	£109.74 + class share
International Enterprise Class	£15.45 + class share + designer share	£15.84 + class share + designer share
International Etchells Class	£75.43	£77.32
International Europe Class	£18.70	£19.17
International Finn Class	£31.94	£32.74
International Fireball Class	£19.85 + class share + designer share	20.35 + class share + designer share
International Flying Dutchman Class	£52.95 + class share	£54.27 + class share
International Flying Fifteen Class	£37.51	£38.45
International Flying Junior Class	£15.45 + class share	£15.84 + class share
International Formula Windsurfing Class	ISAF Production board fee	£0.00 ISAF production board fee
International Funboard Class	ISAF Production board fee	£0.00 ISAF production board fee
International H-Boat Class	£75.02 + class share	£76.90 + class share
International Hobie 14 Class	£8.83	£9.05
International Hobie 16 Class	£12.19	£12.49
International Hobie 17 Class	£11.03	£11.31
International Hobie 18 Class	£12.19	£12.49
International Hobie Tiger Class	£23.11	£23.69
Hobie Dragoon	£11.60	£11.89
International J22 Class	£84.05	£86.15

## **EXECUTIVE COMMITTEE – NOVEMBER 2007 (CONT)**

International J24 Class	£96.97	£99.39
International Laser and Laser Radial Class	£8.83	£9.05
International Laser II Class	£15.44	£15.83
International Lightning Class	£18.81	£19.28
International Melges 24 Class	£98.24 + class share	£100.70 + class share
Micro	£0	£0
International Mirror Class	£12.19 + class share + designer share	£12.49 + class share + designer share
International Mistral Class	£5.36	£5.49
Musto Performance Skiff	£0	£0
International Moth Class	£15.44	£15.83
Nacra F18	£16.00	£16.40
International OK Dinghy Class	£18.81 + class share	£19.28 + class share
International Optimist Dinghy Class	£4.41	£4.52
Platu 25	£0	£0
International Raceboard Class	£9.67	£9.91
RS Feva	£7.23	£7.41
International Snipe Class	£11.03	£11.31
International Soling Class	£89.41 + class share + designer share	£91.65 + class share + designer share
International Star Class	£62.93	£64.50
International Sunfish Class	£4.41	£4.52
Sonar	£57.87	59.32
Splash	£10.44	£10.70
Swan 45	£584.25	598.86
Tasar	£22.90	£23.47
Techno	£2.20	£2.26
International Tempest Class	£52.95 + class share + designer share	£54.27 + class share + designer share
International Topper Class	£8.83	£9.05
International Tornado Class	£49.59	£50.83
International Vaurien Class	£9.98	£10.23
International Yngling Class	£46.33 + class share + designer share	£47.49 + class share + designer share
J80 Class	£84.05	£86.15
Topcat K1	£33.04	£33.87
Zoom 8	£0	£0
X35	£0	£0
X99	£0	£0

**Appendix 2 – ISAF Appointed Technical Officials for the 2008 Olympic Sailing Competition**

**International Jury**

<i>First Name</i>	<i>Last Name</i>	<i>Country</i>
David	Tillett	AUS
John	Doerr	GBR
Miguel	Allen	POR
Mats	Bjorklund	FIN
Bernard	Bonneau	FRA
Sally	Burnett	GBR
Kamen	Fillyov	BUL
Pat	Healy	USA
Josje	Hofland-Dominicus	NED
Nelson Horn	Ilha	BRA
Oleg	Ilyin	RUS
Quanhai	Li	CHN
Jack	Lloyd	NZL
John	MacCall	ARG
Ronald	McCracken	HKG
Marianne	Middelthon	Northern Ireland
Bill	O'Hara	IRL
Takao	Otani	JPN
Alfredo	Ricci	ITA
Bo	Samuelsson	SWE
Ana Maria	Sanchez	ESP
Jan	Stage	DEN
Rut	Subniran	THA
Totos	Theodossiou	CYP
Zofia	Truchanowicz	POL
Eric	Tulla	PUR

**Race Management Team**

Charles A	Cook	USA
John	Parrish	NZL
Abdur Rehman	Arshad	PAK
Marinus	Blickman	NED
David	Campbell-James	GBR
Pierluigi	De Luise	ITA
Bruno	De Wannemaeker	BEL
Per-Olof	Ekstrand	SWE
Philippe	Faure	FRA
Christophe	Gaumont	FRA
Hans Peter	Hylander	SWE
Thomas	Jorgensen	DEN
Krystyna	Lastowska	POL
Ricardo	Navarro	BRA
Luis	Ormaechea	ESP
Athanasios	Papantoniou	GRE

## **EXECUTIVE COMMITTEE – NOVEMBER 2007 (CONT)**

Marina	Psichogiou	GRE
Peter	Ramcke	GER
Peter	Reggio	USA
Nino	Shmueli	ISR
David	Sprague	CAN
Adrian	Stoggall	GBR
Maria	Torrijo Moll	ESP
Paul	Ulibarri	CAN
Ross	Wilson	AUS
Kevin	Wilson	AUS

### **Measurement Team**

Dick	Batt	GBR
Simon	Forbes	GBR
Andy	Halcon	ESP
Barry	Johnson	AUS
Dimitris	Dimou	GRE
Francisco	Romero	ESP
Jean-Luc	Michon	FRA
John	Koopman	USA
Juri	Saraskin	EST
Leo	Sanchez	ESP
Roel	Schellars	NED

### **Technical Delegates**

Jerome	Pels	GBR
David	Kellett	AUS